



IRES.Think tank

### **The 2022 national survey on social cohesion**

As part of the third edition of this survey, the Royal Institute for Strategic Studies (IRES) has compiled a summary report outlining the state of the social bond in Morocco in 2022, highlighting permanent features and variations from the 2016 and 2011 editions. It also addresses the major and emerging trends that characterize the two societal and civic poles of the social bond in Morocco.

### **Industry of the future: challenges and prospects for Morocco**

As an extension of its work on global competitiveness, intangible capital, and global professions, IRES has conducted a study on the Industry of the Future. Through a survey of a sample of Moroccan companies, we were able to assess the maturity of the national industrial sector and its capacity to develop the industry of the future.

Strategic proposals were formulated with a view to anchoring the Kingdom in the industry of the future and turning it into a lever for action to accelerate the country's development.

### **The "Green Hydrogen" sector: challenges and prospects for Morocco**

The Institute carried out this study by reviewing the international state of the art of the "green hydrogen" sector and analyzing, based on its potential uses, the impact of deploying this sector on the Kingdom's energy transition and its role in decarbonizing the national economy. Strategic recommendations were made for the development of the "green hydrogen" value chain in Morocco.

### **The future of relations between Morocco and the Iberian countries (Spain and Portugal)**

The interim report of the aforementioned study examined the state of relations between Morocco and the Iberian countries, analyzed political, security, economic, social, and cultural cooperation, and put forward proposals capable of placing the multidimensional partnership on a sound and sustainable footing at bilateral and tripartite levels.

### **The future of Moroccan women to 2040**

In mid-December 2023, IRES launched a study on the future of Moroccan women up to 2040. The aim of the study is to analyze the impact of public policies designed to improve the status of women, identify the key issues for the future, and propose a number of levers for change to further promote women's emancipation and encourage their full participation in the country's development.

### The 11th edition of the strategic dashboard

IRES has produced the 11th edition of its "Strategic Dashboard" series. This tool, comprising 204 indicators, tracks the evolution of Morocco's international positioning in the political, economic, social, cultural, and environmental fields.

This edition differs from previous ones by adopting a new structuring of the strategic indicators making up the Strategic Dashboard, according to the IRES reading grid, based on five pillars, namely: Governance, Human-centric, Nature-centric, Planetaryization, and Exponentiality.

### IRES.Veille

#### Emerging Concepts: Third Nature

The IRES foresight monitoring system has been strengthened with the production of a new series focusing on "Emerging Concepts." These refer to phenomena that appear or emerge gradually, becoming more visible or relevant over time.

The first concept is entitled "Third Nature." The aim is to rethink the relationship between Man and Nature, with the aim of establishing a symbiotic interaction between natural systems and human creations, integrating elements of sustainability, adaptive technology, and ecological innovation. This concept will be published on the Institute's Foresight Intelligence Platform (IIP) on January 3, 2024.



#### November and December 2023 Webographic Watch Bulletins

The November and December 2023 issues of the "Bulletin de veille webographique," available online on the IRES website, present summaries of forward-looking reports on the following themes: the major risks of tomorrow, the outlook for commodities markets, adaptation to climate change, global and regional trends in armed conflicts, etc., ...

### Work Meeting



#### Industry of the Future: Challenges and Prospects for Morocco

On December 4, 2023, IRES organized a seminar dedicated to the presentation and discussion of the main findings of the study "Industrie du futur: enjeux et perspectives pour le Maroc" (Industry of the future: challenges and prospects for Morocco).

The debates at this meeting, attended by representatives of the public and private sectors as well as academic experts, highlighted the levers of change to be adopted in favor of an industrial transformation likely to accelerate the Kingdom's development.



### What Kind of Governance in a Changing World?

A day of forward thinking on the theme of "What governance in a changing world?" was held on December 12, 2023.

As part of the preparation of the eighth edition of the "Panorama du Maroc dans le monde" series, whose report is devoted to the issue of governance, the aim of this meeting was to identify the main pitfalls in the governance process in Morocco, at all levels (private, public, territorial/local, etc.), and to suggest solutions that could be implemented by the Kingdom in the years to come.

## Intellectual Diplomacy



### The Second Rencontres Stratégiques de la Méditerranée, Toulon

An IRES delegation took an active part in the work of the second Rencontres Stratégiques de la Méditerranée, organized on November 9 and 10, 2023, in Toulon by the Fondation méditerranéenne d'études stratégiques in partnership with the Fondation pour la recherche stratégique.

The Director-General of IRES, Mr. Mohammed Tawfik MOULINE, spoke at the round table on "Strategic issues in the Maghreb, the Mediterranean, and Europe." His paper highlighted the major geopolitical, security, and strategic issues facing the Mediterranean, while emphasizing some of the dissonance between the southern and northern shores, as well as Morocco's efforts to meet these challenges.



### The Fourth Edition of Africa XXI, Lisbon

The General Manager of IRES participated in the fourth edition of the "Africa XXI" international meeting, organized on November 23, 2023, in Lisbon by the Institute for the Promotion of Latin America and the Caribbean and the Friedrich Naumann Foundation.

The General Manager's speech focused on cooperation in the Mediterranean in the light of the consequences of the war in Ukraine, recalling the energy situation in the Mediterranean basin and the long-term challenges to be met. Additionally, the speech provided an overview of the state of energy cooperation in the region, responses to the war in Ukraine, and Morocco's contribution to achieving energy sovereignty in the Mediterranean area.



### **Annual Forum of Arab Think Tanks**

IRES executives participated in the work of the Annual Forum of Arab Think Tanks, organized by the General Secretariat of the Arab League from December 20 to 21, 2023, in Cairo, under the theme "Through Reflection, We Achieve Sustainable Development."

The Institute contributed with a paper highlighting the challenges of sustainable development and the role played by IRES, since its creation, in raising awareness of the future and disseminating a culture of anticipation among various players.

On the sidelines of the Forum, following the example of Arab think tanks from Egypt, Jordan, Tunisia, the United Arab Emirates, Bahrain, and Kuwait, IRES set up a stand showcasing the Institute's various publications and foresight platforms..

## **IRES. Cooperation**



### **Working Visit to IRES by a Chinese Delegation from the CPPCC**

A high-level Chinese delegation, led by Mr. Yong SHANG, Minister - Member of the Standing Committee of the Chinese People's Political Consultative Conference, Vice-Chairman of the CPPCC Education, Science, Health, and Sports Committee, paid a working visit to IRES on November 29, 2023.

Discussions focused on the privileged relations between the Kingdom of Morocco and the People's Republic of China, and their development prospects in the light of the new Silk Roads.



### **Meeting at IRES with a High-Level Delegation from Huawei Technologies**

As part of its efforts to deepen relations with Chinese think tanks and operators, a delegation from Huawei Technologies, headed by Ms. Nora CAO, Vice President of Government Affairs and Communications for the Chinese multinational, paid a working visit to IRES on December 21, 2023.

Discussions focused on topics related to the digital economy, cybersecurity, and digital sovereignty. They also centered on prospects for strengthening cooperation between IRES and Huawei, with a view to deepening forward-looking thinking on issues of common interest..

## Agenda

For the months of January and February 2024, IRES Forum will feature seminars presenting the preliminary results of studies on the future of relations between Morocco and Nigeria, relations with Iberian countries, and green hydrogen in Morocco.

Relations between Morocco and the United Arab Emirates will also be discussed, with the signing of the book "His Highness Sheikh Mohammed Ben Zayed AL-Nahyane: Illuminating the Journey of the Man of Humanity" by its author Prof. Jamal Sanad Al-Suwaidi.